























## Army Warfighting Challenges

This document supersedes all previous versions – dated 29 1000 JUN 2015

**Army Warfighting Challenges (AWFCs)** – enduring first-order problems, the solutions to which improve the combat effectiveness of the current and future force.

-  **Develop Situational Understanding** – Lead: ICoE, Primary Support: MCoE/USASOC  
How to develop and sustain a high degree of situational understanding while operating in complex environments against determined, adaptive enemy organizations.
-  **Shape the Security Environment** – Lead: MCCoE, Primary Support: USASOC  
How to shape and influence security environments, engage key actors, and consolidate gains to achieve sustainable security outcomes in support of Geographic and Functional Combatant Commands and Joint requirements.
-  **Provide Security Force Assistance** – Lead: USASOC, Primary Support: CAC  
How to provide security force assistance to support policy goals and increase local, regional, and host nation security force capability, capacity, and effectiveness.
-  **Adapt the Institutional Army** – Lead: MCCoE, Primary Support: AMC, ARCIC  
How to maintain an agile institutional Army that ensures combat effectiveness of the total force, supports other services, fulfills DoD and other agencies' requirements, ensures quality of life for Soldiers and families, and possesses the capability to surge (mobilize) or expand (strategic reserve) the active Army.
-  **Counter Weapons of Mass Destruction** – Lead: MSCoE  
How to prevent, reduce, eliminate, and mitigate the use and effects of weapons of mass destruction (WMD) and chemical, biological, radiological, nuclear, and high yield explosives (CBRNE) threats and hazards on friendly forces and civilian populations.
-  **Conduct Homeland Operations** – Lead: MSCoE  
How to conduct homeland operations to defend the Nation against emerging threats.
-  **Conduct Space and Cyber Electromagnetic Operations and Maintain Communications** –  
Lead: CyberCoE, Primary Support: SMDC  
How to assure uninterrupted access to critical communications and information links (satellite communications [SATCOM], positioning, navigation, and timing [PNT], and intelligence, surveillance, and reconnaissance [ISR]) across a multi-domain architecture when operating in a contested, congested, and competitive operating environment.
-  **Enhance Training** – Lead: MCCoE, Primary Support: CAC-T  
How to train Soldiers and leaders to ensure they are prepared to accomplish the mission across the range of military operations while operating in complex environments against determined, adaptive enemy organizations.
-  **Improve Soldier, Leader, and Team Performance** – Lead: MCCoE  
How to develop resilient Soldiers, adaptive leaders, and cohesive teams committed to the Army professional ethic that are capable of accomplishing the mission in environments of uncertainty and persistent danger.
-  **Develop Agile and Adaptive Leaders** – Lead: MCCoE  
How to develop agile, adaptive, and innovative leaders who thrive in conditions of uncertainty and chaos and are capable of visualizing, describing, directing, and leading and assessing operations in complex environments and against adaptive enemies.
-  **Conduct Air-Ground Reconnaissance** – Lead: MCoE, Primary Support: AVCoE  
How to conduct effective air-ground combined arms reconnaissance to develop the situation rapidly in close contact with the enemy and civilian populations.

-  **Conduct Joint Expeditionary Maneuver and Entry Operations** – Lead: MCoE  How to project forces, conduct forcible and early entry, and transition rapidly to offensive operations to ensure access and seize the initiative.
-  **Conduct Wide Area Security** – Lead: MCoE, Primary Support: AVCoE How to establish and maintain security across wide areas (wide area security) to protect forces, populations, infrastructure, and activities necessary to shape security environments, consolidate gains, and set conditions for achieving policy goals.
-  **Ensure Interoperability and Operate in a Joint, Interorganizational, and Multinational Environment** – Lead: MCCoE, Primary Support: USASOC How to integrate joint, interorganizational, and multinational partner capabilities and campaigns to ensure unity of effort and accomplish missions across the range of military operations.
-  **Conduct Joint Combined Arms Maneuver** – Lead: MCoE, Primary Support: AVCoE  How to conduct combined arms air-ground maneuver to defeat enemy organizations and accomplish missions in complex operational environments.
-  **Set the Theater, Sustain Operations, and Maintain Freedom of Movement** – Lead: SCoE, Primary Support: AMC How to set the theater, provide strategic agility to the joint force, and maintain freedom of movement and action during sustained and high tempo operations at the end of extended lines of communication in austere environments.
-  **Integrate Fires** – Lead: FCoE, Primary Support: SMDC How to coordinate and integrate Army and JIM fires in combined arms, air-ground operations to defeat the enemy and preserve freedom of action across the range of military operations.
-  **Deliver Fires** – Lead: FCoE, Primary Support: SMDC How to deliver fires to defeat the enemy and preserve freedom of action across the range of military operations.
-  **Exercise Mission Command** – Lead: MCCoE How to understand, visualize, describe, and direct operations consistent with the philosophy of mission command to seize the initiative over the enemy and accomplish the mission across the range of military operations.
-  **Develop Capable Formations** – Lead: ARCIC CDD How to design Army formations capable of rapidly deploying and conducting operations for ample duration and in sufficient scale to accomplish the mission.

AVCoE = Aviation Center of Excellence  
 FCoE = Fires Center of Excellence  
 ICoE = Intelligence Center of Excellence  
 MCoE = Maneuver Center of Excellence  
 MCCoE = Mission Command Center of Excellence  
 MSCoE = Maneuver Support Center of Excellence  
 SCoE = Sustainment Center of Excellence

AMC = US Army Materiel Command  
 ARCIC = Army Capabilities Integration Center  
 CAC = US Army Combined Arms Center  
 CAC-T = CAC-Training  
 CDD = Capabilities Developments Directorate  
 SMDC = US Army Space and Missile Defense Command  
 USASOC = US Army Special Operations Command

### **Army Warfighting Challenges Online:**

- ❖ Contribute at milBook Collaboration Site: <https://www.milsuite.mil/book/groups/army-warfighting-challenge-awfc-group>
- ❖ Public site (not requiring a CAC or password): <http://www.arcic.army.mil/Initiatives/army-warfighting-challenges.aspx>
- ❖ milWiki NIPRNet: <https://www.milsuite.mil/wiki/AWFC>
- ❖ SIPRNet collaboration site: [https://intellipedia.intelink.sgov.gov/wiki/Army\\_Warfighting\\_Challenges](https://intellipedia.intelink.sgov.gov/wiki/Army_Warfighting_Challenges)